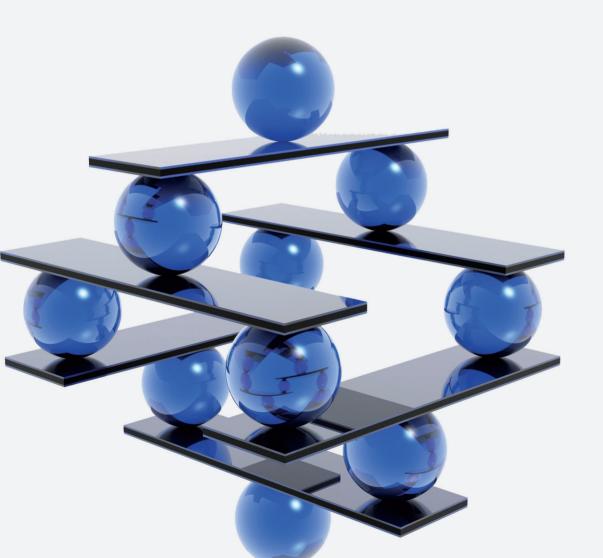


NORTH CAROLINA

# REINSURANCE FACILITY



2012 Annual Report

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After 20 years in the Six Forks Road location, the North Carolina Reinsurance Facility took occupancy on August 20, 2012, in a new building at 2910 Sumner Boulevard, Raleigh, North Carolina.

## Management Contacts

Ray Evans
Edith Davis. Director, Reinsurance Facility 919-582-1006. etd@ncrb.org
Jannet BarnesManager, Compliance919-582-1022jbb@ncrb.org
Tim Lucas
Mike NewtonManager, Claims919-582-1018.rmn@ncrb.org
David Sink
Vicki Godbold Director, Human Resources & Administrative Services   919-645-3170 vcg@ncrb.org
Shelley Chandler Director, Information Services 919-582-1057 src@ncrb.org
General Organizational Information
NCRF Main Phone Number
Facsimile
Website Address
Physical Address

## 2012 Annual Meeting

The annual meeting for member companies of the North Carolina Reinsurance Facility will be held October 25, 2012, at the Grandover Resort and Conference Center, Greensboro, North Carolina.



## GENERAL MANAGER'S REPORT



As this year's annual report was being prepared, the Rate Bureau, Reinsurance Facility and Guaranty Association had just completed our move to a new location. While in the giant scheme of things this was one of thousands of corporate moves each year, it was a very big thing for us and, upon reflection, in many ways it represented who we are.

The move itself went smoothly, as it should have since it had been several years from inception to execution. However, the length of time was not the important component of success; it was the planning, investigation and collaboration that went on during this period and tackling and overcoming the unexpected issues as they arose that were the real reasons for success.

The result is a bright and cheerful environment, somewhat smaller than our previous office but, we believe, a much more efficient use of the space we have.

So how, you might ask now, is this representative of the organizations? It is because our strategic goals are to educate, to plan, to adapt to changing conditions, to involve everyone, to keep our eye on the end expectations and to be prudent in our choices, those very things that contributed to a successful move.

Another aspect of the move is that a number of our associates with whom many of you do not interact often did much of the heavy lifting. Vicki Godbold, our HR and Administrative Services Director, essentially managed this project. Chuck Eckstein did the scheduling and was responsible for the physical move. Shelley Chandler, the IS Director, was responsible for the overall electronic hardware and software move as well as the co-location operations. And, Frank Lonnett was the "hands-on" hardware, wiring and electronic installation detail person. They all, among others, worked long hours.

Other than the move, this past year was mostly routine for the Facility as we were under budget and on time with our work and fine-tuned the operating system and effectively managed and invested money, all detailed in later pages. We even had a college graduation for one of our folks. It is unknown what next year holds. There will be a long session of the General Assembly, and insurance issues are likely to be a topic of interest. What is known is that we, the associates and carrier and agent members of the various Facility committees and task forces, will continue to discharge ethically and effectively the responsibilities the statutes require.

### **Ray Evans** General Manager

## MESSAGE FROM THE CHAIRMAN

First of all, I would like to thank all the Board members and the NCRF Staff for their support and active participation throughout the year. The interests of all member companies, agents and North Carolina consumers are well served by this Board and the NCRF staff.

Here are some of the highlights of the 2011-2012 fiscal year:

- The annual budget decreased for the fourth year in a row, due to both the delivery of the major functionalities of our new EDGE online services and increased efficiencies. The 2011-2012 budget is less than 1% of the Facility annual premium.
- · We moved and downsized into a new building, which should improve the working environment for our employees and also reduce our operating costs over the long term.
- Our investment portfolio increased and currently exceeds \$800 million. Wellington Management, our investment manager, continued to outperform its benchmarks and effectively manage our portfolio during a tough, low-interest-rate environment for fixed-income investments.
- · Rate reductions were filed for both Other-Than-Clean Private Passenger and Commercial Auto lines of business.
- · Staff was requested by the Legislative Research Commission Study Commission to make presentations concerning Auto Insurance Modernization. The NCRF does not lobby, but the NCRF is often asked to provide education, background and expertise on the impact of proposed legislation on the auto insurance market in North Carolina.
- · Continued EDGE system development in 2012 provided additional functionality and increased internal efficiencies.
- The Facility size, volume and activity remained very stable.

#### **Art Lyon**

Chairman



## **BOARD OF GOVERNORS**

Responsibility for management is vested in a 15-member Board of Governors. There are 12 voting members: seven member insurance companies; five agents appointed by the Insurance Commissioner; two nonvoting public members appointed by the Governor and the Insurance Commissioner, who is a member of the Board ex-officio without vote. Six meetings of the Board were held during the year, including three telephone conferences.

Agent Members	Representative
Apptd. by the Commissioner of Insurance	W. Hutson Wester, II
Apptd. by the Commissioner of Insurance	John E. Wooten, III
Auto Insurance Agents of North Carolina	Jeffrey W. Butler
Independent Insurance Agents of NC	Robert M. McVay
Independent Insurance Agents of NC	Tim Ward

Members	Representative
Allstate Insurance Co	Brian O'Neill
Atlantic Casualty Insurance Co	Robbie Strickland
GEICO Indemnity Co	Joe Jordan
Integon Indemnity Corporation*	Art Lyon
Nationwide Mutual Insurance Co	Mendi Riddle
Travelers Indemnity Co	Sylvia Kyle
Universal Insurance Co	Greg Spray
Universal Insurance Co	Greg Spray

Public Members
J. David Walker, Lumberton, NC
Steven Smith, North Wilkesboro, NC

Ex-officio Member
Wayne Goodwin, Commissioner of Insurance

<sup>\*</sup> Chair

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## STANDING ADVISORY COMMITTEES

The Plan of Operation establishes a number of advisory committees. These committees oversee the activities of the Facility and formulate recommendations for presentation to the Board of Governors. In addition, several additional specialty advisory groups perform similar tasks for the Facility throughout the year.

The following committees met during the report period:

Audit Committee	
Members	Representative
Liberty Mutual Insurance Co*	Ronald H. Robertson, Jr
NC Farm Bureau Mutual Insurance Co	Brian Top
Nationwide Mutual Insurance Co	Greg Kilburn
Pennsylvania Nat Mut Casualty Ins Co	Charles J. Uckele
State Farm Mutual Automobile Insurance Co	Alan Bentley
Travelers Indemnity Co	Ian Robinson
Agent	Robert M. McVay

Compliance Committee	
Members	Representative
Atlantic Casualty Insurance Co	Mark Caughron
Integon Indemnity Corporation	Art Lyon
Nationwide Mutual Insurance Co	Greg Kilburn
Universal Insurance Co*	Greg Spray
Agent	W. Hutson Wester, II

Investment Committee	
Members	Representative
Allstate Insurance Co	Douglas Dupont
Nationwide Mutual Insurance Co*	Joel Buck
State Farm Mutual Automobile Ins Co	Robert Stephan

Rating Compliance	
Members	Representative
Atlantic Casualty Insurance Co*	Mark Caughron
Nationwide Mutual Insurance Co	Kathy Tanner
NC Farm Bureau Mutual Insurance Co	Roger N. Batdorff
Travelers Indemnity Co	Ian Robinson
Agent	Robert M. McVay

Task Force on Expense Allowances	
Members	Representative
21st Century Insurance Co	Scott Gibson
Allstate Insurance Co	Bill Payne
Nationwide Mutual Insurance Co*	Terry Collins
Sentry Insurance A Mutual Co	Peter Sampson
State Farm Mutual Automobile Insurance Co	Alan Bentley
Agent	Tim Ward

Task Force on Recoupment	
Members	Representative
Nationwide Mutual Insurance Co	Terry Collins
NC Farm Bureau Mutual Insurance Co	Roger N. Batdorff
Progressive Casualty Insurance Co	Kevin McGee
Southern Guaranty Insurance Co	Stephen H. Cone
State Farm Mutual Automobile Insurance Co*	Alan Bentley
Travelers Indemnity Co	Ian Robinson



## MANAGEMENT REPORT

#### Introduction

We spent 20 years in our last building. This year, continuing our progression toward becoming even more efficient and cost effective, our office moved to a new, smaller and more efficient location with many "green" features. Our staff is smaller than last year but able to continue to provide faster and more efficient service to our member companies.

In the fiscal year 2011-2012, the Facility saw stable transaction and premium activity, while managing an investment portfolio in excess of \$800 million dollars. During the past year, we worked on completing a broad inventory of process and procedure documentation, implementing best practice security measures and achieving greater efficiency through routines. We have reduced the intervals and timelines for making rate filings while increasing the amount of notice provided to member companies for their programming. The EDGE system has made it possible for companies to submit, view and make corrections to reported data with unprecedented speed. This feature has increased the quality of our data, improved our ability to service the companies and achieved efficiency and quality improvements at the member companies. As a byproduct of planning for the move, we made significant strides in enhancing our business continuity and disaster recovery plans.

All of this was accomplished with an operating budget that reflects a reduction for the fourth year in a row and totals less than 1% of the annual written premium volume of the Facility.

During this report period, the North Carolina Reinsurance Facility continued to be the largest residual market mechanism by total written premium volume in the entire United States. The Facility provides reinsurance for approximately onequarter of the automobile liability business written in North Carolina. This figure has not changed significantly since the Facility was created in 1973.

Of the total ceded exposures, 74% were private passenger "clean risks," and 23% were private passenger "other-thanclean" risks, reflecting a 2% shift from "other-than-clean" risks to "clean risks" as compared to the previous fiscal year. The remaining 3% of ceded exposures were commercial auto risks.

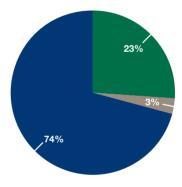
As of June of 2012, approximately one million policies were in force – 98% were private passenger non-fleet policies, and 2% were all other policies — generating about 28 million transactions annually. Overall, total cession notice volume is equal to the same period last year.

Finally, written premium for the fiscal year ending September 2012 is projected to total approximately \$763 million, which is approximately 1% higher than it was for the previous fiscal year.



Edith T. Davis DIRECTOR, REINSURANCE FACILITY

#### Distribution by Exposures



- Private Passenger Clean Risks
- Private Passenger Other-Than-Clean Risks
- All Other (Commercial)



#### **Rates and Forms**

In 2012, the Rate Bureau filed a private passenger automobile rate review and did not propose any changes in rates. As a result, there were no rate changes this year for private passenger auto clean risks ceded to the Facility.

In March 2012, the Facility filed rate level changes for "other-than-clean" risks for all new and renewal policies becoming effective on and after October 1, 2011. The filing included average rate level changes of -2.0% for bodily injury, +1.2% for property damage, and -5.3% for medical payments coverages, averaging -0.9% over rates presently in effect. The filing also included a rate level change of -8.5% for motorcycle liability coverages.

For the commercial auto business, in October 2011, the Facility filed revised basic limits premium rates for liability insurance for trucks, tractors and trailers, garages and private passenger types not eligible for rating under the North Carolina Personal Automobile Manual; revised primary and secondary rating factors included in the trucks, tractors and trailers classification plan and revised bodily injury and property damage increased limits factors. The various rate level changes averaged -4.4% over the rates previously in effect and applied to all new and renewal policies becoming effective on and after March 1, 2012.

The Facility performed another commercial auto rate review in 2012; the results of that review were not known at the time this report was printed, but the expectation was that any rate change would apply to all new and renewal policies becoming effective on and after March 1, 2013.

#### Clean Risk Recoupment

North Carolina law requires carriers to "take all comers" on automobile liability insurance, and carriers can cede to the Facility the risks they choose not to insure voluntarily. While the Facility establishes actuarially sound rates for "other-than-clean" risks (except that no profit is included), the rates for "clean risks" are statutorily capped at the voluntary rate level, which is inadequate to pay the losses and expenses of the clean risks ceded to the Facility. The shortfall between what this group pays and what it should pay is made up through the statutorily authorized "clean risk" recoupment surcharge applied to the liability premiums of all private passenger non-fleet policies.

Recoupment surcharges are reviewed at least annually and adjusted as appropriate. Effective October 1, 2011, the Board of Governors implemented a clean risk recoupment surcharge of 3.87% (before inclusion of agent compensation). This surcharge percentage reflected the application of a portion of the Facility's members' equity balance as an offset against the indicated clean risk shortfall and, for the current fiscal year through June 2012, income from the clean risk surcharges has generated approximately \$88.4 million.

In June 2012, the Board of Governors authorized a new clean risk recoupment surcharge, which will be applicable to all new and renewal private passenger policies becoming effective on and after October 1, 2012. This surcharge was also set at 3.87% (before inclusion of agent compensation), after a significant portion of the Facility's members' equity balance was again applied as an offset against the indicated clean risk shortfall, and is projected to generate approximately \$115.3 million.

#### **Operating Results**

For the fiscal year through June 30, 2012, the Facility had realized operating losses in two of three consecutive quarters compared to gains in two of three consecutive quarters for the same period in the prior year. Moderate increases in incurred losses outpaced slight increases in written premiums and investment income, but were partially offset by a decrease in recoupment. Other income continued to decrease as a result of significantly lower penalty fees billed. As a result of the operating losses, the members' equity balance decreased from \$87.4 million in September 2011 to \$83.6 million in June 2012.

#### **Compliance Activity**

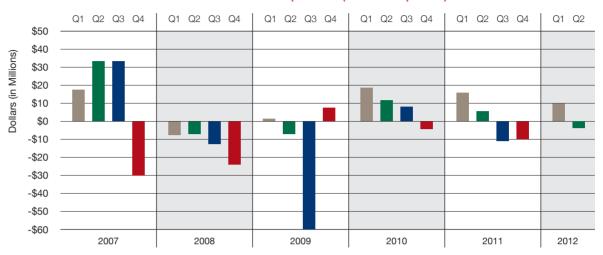
There are more than 100 member company groups reporting to the Facility, and each is reviewed at least annually. Our focus is on compliance with statutes, rules and regulations, as well as eligibility for ceded coverage and reimbursement, as part of our responsibility to ensure that the Facility collects the right premium and pays the right losses.

Throughout the year, the compliance staff performs audits on each ceding company group. The files are reviewed for, among others, proper reporting of premiums and losses, claims handling, proper application of underwriting rules, eligibility, experience modification rating and recoupment. The compliance staff also performs audits on non-ceding companies to ensure that recoupment amounts are correctly determined and collected. The compliance team also worked on documentation of current processes and proposed processes in preparation for the implementation of an audit-tracking module to be included in a future phase of the EDGE system.





#### **Net Results of Operations (After Recoupments)**



#### **Legislative Changes**

The Facility was created by the Legislature in 1973 and replaced an Assigned Risk Auto Plan. At that time, there was a perceived stigma of being included in a bad risk pool, so this new mechanism enabled drivers to select the company of their choice. The legislature has since made alterations over time to address changing conditions in the marketplace.

During the 2011 legislative session, a variety of proposals were introduced which would have changed the way automobile rates are set in North Carolina and how risks are ceded to the Facility. Many of these proposals were the focus of the Legislative Research Commission Study Committee on Automobile Insurance Modernization, which met several times between December 2011 and April 2012. While the Facility does not lobby for or against any idea or position, the Facility is often called upon to provide information to various groups that wish to study these complex matters. Throughout the year, Facility staff and counsel met with interested parties, made presentations to the legislative study committee, and provided information to various legislative, media and industry groups. Ultimately, no legislation was enacted during the 2012 legislative short session that directly impacted the Reinsurance Facility.

#### Conclusion

We are excited by our transitions during the past year. In preparing for the move to our new building, we made significant improvements to our Disaster Recovery plans and developed increased utilization of our website. Hard copy mailings have been eliminated, and we are able to communicate effectively

with member companies through a variety of electronic means. Significant progress was made toward the electronic archival of records and the elimination of paper documents. Data reviews are resulting in better data analysis.

We look forward to continuing to deliver service and satisfaction to the residual automobile market with the guidance and leadership of our Board of Governors and committee members who give so much time and effort to serving the needs of the Facility and with the support provided by our counsel and advisors.

## Edith Davis

#### **Edith Davis**

Director, Reinsurance Facility



## SHARED SERVICES

#### **Information Services**

The Information Services department (IS) is responsible for Communications and Customer Service, Process Documentation/Process Improvement, Systems Availability and Systems Development.

The customer service area handles approximately 4000 support calls and emails per month from external customers via the Information Center, and the Service Desk handles an additional 200 calls and emails from internal associates. In 2012, the system that supports these areas underwent a significant upgrade that will allow improvements in quality in the service level we provide to our customers.

Technology has become an increasingly important tool in enabling our customers to interact with us more efficiently. In 2012, this area continued to focus on implementing a multi-layered security strategy. Improvements were made in the infrastructure area, including additional encryption of data, restricting access to systems and servers and implementing more sophisticated hardware solutions such as firewalls.

In late 2010, the EDGE system revolutionized the way that customers interact with the Reinsurance Facility. In 2012, we focused on improvements to the EDGE system that allow us to improve the internal processes of the Facility.

The Process Documentation Services Team is tasked with the responsibility of promoting a process-driven environment supported by processes that are identified, documented, measured, managed and improved. Process documentation is the precursor to superior customer satisfaction, overall reduction in errors and lower costs. In 2012, this team has focused on documenting the critical processes for the Compliance area of the Facility. Relying on subject matter experts, the business units review and

validate this documentation. This documentation will pave the way towards automating Audit processes in 2013.

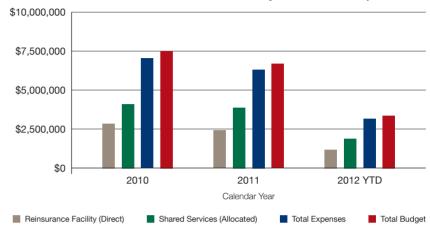
#### **Finance**

#### **Investments**

The market value of the Facility's investment account increased from approximately \$849.3 million to \$873.8 million during the 12 months ending June 30, 2012. During that time, the portfolio returned 5.55% (net of fees), outperforming the benchmark by 34 basis points

over that period, and net unrealized gains in the portfolio stood at about \$49 million as of the end of that quarter. The income from the Facility's investment program has again somewhat softened the impact the underwriting results have had on Members' Equity over the past year. Staff remains very pleased with the performance of Wellington Management Company, which assumed the role and responsibilities of investment manager in October 2009. Near the end of the previous fiscal year, the Facility transitioned the custody services of the investment portfolio to State Street Bank, and we are now benefiting from lower fees and expenses while improving our investment accounting efficiencies.

#### North Carolina Reinsurance Facility Administrative Expenses



#### **Operating Expenses**

The operating expenses of the Facility totaled \$6.34 million during calendar year 2011, representing approximately 94% of the approved budget last year and a decrease of 10.3% from the prior year. The operating expenses are also under budget through the first six months of 2012. The favorable expense-to-budget position exists while incurring additional costs this year related to the enhanced reporting capabilities of the EDGE system that were planned for 2012. As reported previously, the system implementation has resulted in significant savings in outside data processing services and efficiencies for our member companies and Staff. The table and chart on this page show a summary of the direct and allocated expenses for the prior two years and the first half of 2012.

Administrative Expenses	2010	2011	Thru June 2012
Reinsurance Facility (Direct)	\$ 2,915,443	\$ 2,448,675	\$ 1,256,987
Shared Services (Allocated)	4,148,969	3,887,000	1,937,046
Total Expenses	\$ 7,064,412	\$ 6,335,675	\$ 3,194,033
Total Budget	\$ 7,512,301	\$ 6,715,053	\$ 3,399,563



#### **Human Resources**

Human Resources (HR) is the strategic and comprehensive approach to managing our organizations most valued assets - the people. HR responsibilities include administering HR policies, programs and practices and providing a safe work environment, professional development opportunities and work-life balance for our associates. Administrative Services provides facility management of our building, mail services and receptionist responsibilities.

A key initiative this year included preparing and completing a successful move of our facility to our new location.

On-site training this year consisted of 10 wellness classes through our partnership with WakeMed Hospital, along with a financial series that included workshops on retirement planning, mortgage and refinancing information and estate planning.

We have a strong wellness initiative that includes:

- · WeightWatchers at Work
- · a partnership with the NC Prevention Partners
- · annual participation in the Wellness Council of America's (WELCOA) Step-By-Step program of walking 10k steps a day
- · flu shots provided for associates on-site, and
- · certification in First Aid, CPR and AED for a third of our workforce through the American Red Cross.

Community service involvement by our associates this year included The Wounded Warrior Project. Various fundraisers were conducted in the first half of the year, and we were pleased to exceed our fundraising goal! In addition, we'll be supporting the United Way in various events during our fall campaign, along with the NC Food Bank.

Associate service milestones this year include:

- 1 associate celebrating 10 years
- · 1 associate celebrating 20 years
- · 2 associates celebrating 25 years
- · 1 associate celebrating 40 years

## NCRF MANAGEMENT STAFF



Tim Lucas MANAGER, AUTOMOBILE



Mike Newton MANAGER, CLAIMS



Jannet Barnes MANAGER, COMPLIANCE

## NCRF SHARED SERVICES



Vicki Godbold DIRECTOR. **HUMAN RESOURCES** AND ADMINISTRATIVE SERVICES



David Sink DIRECTOR. FINANCE



Shelley Chandler DIRECTOR. INFORMATION SERVICES



# NORTH CAROLINA REINSURANCE FACILITY

BALANCE SHEET		
As of		
	June 30, 2012	June 30, 2011
Assets		
Cash (Checking Account)	\$ 518,582	\$ 10,797,791
Cash Restricted (Including Escrow)	-	-
Investments	818,780,019	798,448,008
Accounts Receivable	10,763,908	12,993,225
Accrued Interest Receivable	6,137,178	6,854,679
Other Assets	92	92
Total Assets	\$ 836,199,779	\$ 829,093,795
Liabilities & Members' Equity		
Accounts Payable	\$ 25,143,206	\$ 20,884,388
Loss Reserves	499,760,505	485,173,367
Unearned Premium Reserves	227,587,708	224,299,144
Provision for Premium Refunds	-	-
Other Liabilities	118,653	257,841
Total Liabilities	\$ 752,610,072	\$ 730,614,740
Members' Equity	83,589,707	98,479,055
Total Liabilities & Members' Equity	\$ 836,199,779	\$ 829,093,795

INCOME STATEMENT		
Fiscal Year through		
	June 30, 2012	June 30, 2011
Income		
Earned Premiums	\$ 573,528,529	\$ 559,069,181
Clean Risk Recoupment	88,414,150	97,146,631
Investment Income	35,634,663	33,092,206
Membership Fee Income	53,900	53,100
Other Income	182,474	287,183
Total Income	\$ 697,813,716	\$ 689,648,301
Expenses		
Losses Incurred	\$ 485,114,259	\$ 460,300,530
Ceding & Claims Expenses	211,506,706	209,680,240
Premiums Escrowed	-	(6,827,838)
Salaries & Administration Expenses	1,650,821	1,618,343
Outside Services Expenses	2,117,676	2,335,900
Other Operating Expenses	1,197,658	1,330,112
Total Expenses	\$ 701,587,120	\$ 668,437,288
Net Income/(Loss)	\$ (3,773,404)	\$ 21,211,012
Before Loss Recoupments		
Loss Recoupments	(546)	(304)
Net Income/(Loss)	\$ (3,773,950)	\$ 21,210,708
After Loss Recoupments		

# NORTH CAROLINA REINSURANCE FACILITY

SPECIAL PURPOSE BALANCE SHEET		
Year Ending		
	Sept 30, 2011	Sept 30, 2010
Assets		
Cash and Short-Term Investments	\$ 26,129,431	\$ 21,254,788
Long-Term Investments, at Amortized Cost	780,807,533	756,052,085
Accrued Interest Receivable	6,404,201	7,008,449
Receivables From Member Companies:		
• Settlements	16,127,826	27,985,492
Late Premium Charges and Penalties	-	45,418
	16,127,826	28,030,910
Total Assets	\$ 829,468,991	\$ 812,346,232
Liabilities & Members' Equity		
Loss and Loss Adjustment Expense Reserves:		
In Course of Settlement	\$ 366,057,637	\$ 359,365,770
Incurred But Not Reported	125,566,744	124,926,322
Total Loss and Loss Adjustment Expense Res	erves 491,624,381	484,292,092
Unearned Premium Reserves	230,917,373	229,384,480
Unearned Clean Risk Subsidies	2,415,030	2,681,870
Settlements Payable to Member Companies	19,411,286	14,230,183
Provision for Premium Refunds	-	6,827,838
Other Liabilities	152,295	343,292
Total Liabilities	\$ 744,520,365	\$ 737,759,755
Commitments and Contingencies		
Members' Equity	84,948,626	74,586,477
Total Liabilities and Members' Equity	\$ 829,468,991	\$ 812,346,232

SPECIAL PURPOSE STATEMENT OF OPERATIONS				
Year Ending				
	Sept 30, 2011	Sept 30, 2010		
Premiums Earned	\$ 748,931,294	\$ 723,642,069		
Clean Risk Subsidies	131,976,542	188,421,296		
Total Underwriting Income	\$ 880,907,836	\$ 912,063,365		
Losses Incurred	\$ 627,487,274	\$ 612,747,410		
Ceding Expense Allowances	195,900,772	201,447,977		
Claims Expense Allowances	87,642,206	91,081,177		
Premiums Escrowed	(6,827,838)	(12,565,327)		
Total Underwriting Expenses	\$ 904,202,414	\$ 892,711,237		
Net Underwriting Income (Loss)	\$ (23,294,578)	\$ 19,352,128		
Other Income (Expense):				
Net Investment Income	\$ 33,903,182	\$ 32,773,973		
Net Realized Investment Gains (Losses)				
Including Impairments	5,079,298	6,821,130		
Late Premium Charges and Penalties	283,840	289,385		
Membership Fees	53,400	52,800		
Cession Notice Charges	3,564	13,874		
General and Administrative Expense	(5,480,517)	(6,072,553)		
Other Miscellaneous Expense	(185,664)	(463,337)		
Total Other Income (Expense) — Net	\$ 33,657,103	\$ 33,415,272		
Net Operating Income (Loss)	\$ 10,362,525	\$ 52,767,400		





**North Carolina Reinsurance Facility** 

2910 Sumner Blvd. Raleigh, NC 27616 www.ncrb.org